PUBLIC DISCLOSURE COPY

EXTENDED TO NOVEMBER 15, 2021

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Do not enter social security numbers on this form as it may be made public.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

A	roi u	le 2020 caleffuar year, of tax year beginning	enumy			
В	Check is applicate	C Name of organization		D Employer ider	ntific	ation number
	Addr	ge FEM ELECTRIC ASSOCIATION, INC.				
	Nam chan	ge Doing business as		46-021	317	71
	Initia retur	Number and street (or P.O. box if mail is not delivered to street address)	Room/suite	E Telephone nur	nber	
	Final	P.O. BOX 468		(605)4:	26-	-6891
	term ated	City or town, state or province, country, and ZIP or foreign postal code		G Gross receipts \$		17,257,627.
	Ame retur	nded TROWTON ON 57/51_0/68		H(a) Is this a grou	ıp re	turn
Ē	Appl			for subordina		
_	pend			H(b) Are all subordina		
1	Tax-ex	tempt status: 501(c)(3) X 501(c)(12) ◀ (insert no.) 4947(a)(1) o	or 527			list. See instructions
_		ite: > WWW.FEMELECTRIC.COOP		H(c) Group exem		
		f organization: X Corporation Trust Association Other	t. Year			State of legal domicile: SD
	art I	Summary	E / Our	07101111dtddi,	- IVI	State of redai sommenc.
	1	Briefly describe the organization's mission or most significant activities: TO SA	AFELY	PROVIDE RE	ELI	ABLE.
Governance	3	COST-EFFICIENT ELECTRICITY AND OTHER SERV				
280	2	Check this box if the organization discontinued its operations or dispose		than 25% of its net	255	ets
Veri	3				3	5
Ó	3 4	Number of independent voting members of the governing body (Part VI, line 1b)			4	5
00	5 5	Total number of individuals employed in calendar year 2020 (Part V, line 2a)			5	17
ties	6	Total number of volunteers (estimate if necessary)			6	0
Activities &	7 2				7a	1,281.
Ac	. 'a	Net unrelated business taxable income from Form 990-T, Part I, line 11			7b	0.
-	, i	The difference business taxable income from 1 offit 990-1, Plant I, line 11		Prior Year	10	Current Year
Revenue	8	Contributions and grants (Part VIII, line 1h)) .	0.
	9			16,540,908		16,943,591.
Ven	10	Program service revenue (Part VIII, line 2g) Investment income (Part VIII, column (A), lines 3, 4, and 7d)		53,316		107,694.
Be	11	Other revenue (Part VIII, column (A), lines 5, 4d, 8c, 9c, 10c, and 11e)		155,708		-22,254.
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		16,749,932		17,029,031.
-	13			8,254		7,745.
	14			210,932		664,496.
	4.5	Salaries, other compensation, employee benefits (Part IX, column (A), line 4)		1,940,803	1,816,662.	
ses	15).	0.
Expenses	loa	Professional fundraising fees (Part IX, column (A), line 11e)	0.		'·	<u> </u>
X	17	Total fundraising expenses (Part IX, column (D), line 25)		13,617,138	2	13,622,150.
	1 ''	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		15,777,127		16,111,053.
	18			972,805		917,978.
20	19	Revenue less expenses. Subtract line 18 from line 12				
ts or	20	Total assets (Part X, line 16)	De	ginning of Current Ye 41,357,973		End of Year 41,163,016.
Net Assets	20	Total liabilities (Part X, line 16)		26,033,779		24,759,109.
let /	21	Net assets or fund balances. Subtract line 21 from line 20		15,324,194		16,403,907.
P	art II	Signature Block		13,324,134		10,405,507.
-		alties of perjury, I declare that I have examined this return, including accompanying schedules	and etatome	ante and to the heet of	f my I	conviodes and balist it is
		ct, and complete. Declaration of preparer (other than officer) is based on all information of whi			. IIIy ł	Miowiedge and belief, it is
liue	, come	ct, and complete. Declaration of preparer (other than officer) is based on an information of will	ion preparer	nas any knowledge.	2	c12021
e: «		Signature of officer		Date	-	10001
Sig He		SCOTT MOORE, GENERAL MANAGER/CEO				
пе	re	Type or print name and title				
7. 11	_	Print/Type preparer's name Preparer's signature	1	Date Check		PTIN
Pai	Ч			8/25/21 if self-en		
		Firm's name EIDE BAILLY LLP			5-0250958	
Preparer Firm's name FIDE BAILLY LLP Firm's EIN 45-02 Use Only Firm's address 200 E. 10TH ST., STE. 500						.5 0430330
USE	Only	SIOUX FALLS, SD 57104-6375		Phono no 6	505	5-339-1999
NA-	u tha l	RS discuss this return with the preparer shown above? See instructions		Tritone no. C	00	
ivid	y trie i	no discuss this return with the preparer shown above? See instructions				X Yes No

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	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission: TO ENHANCE THE QUALITY OF LIFE OF OUR MEMBERS, BY SAFELY PROVIDING
	RELIABLE, COST-EFFICIENT ELECTRICITY AND OTHER SERVICES.
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? Yes X No
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.
4a	Code: (Expenses \$
4b	(Code:) (Expenses \$ including grants of \$) (Revenue \$
4	
4c	(Code:) (Expenses \$
4d	Other program services (Describe on Schedule O.)
	Expenses \$ including grants of \$) (Revenue \$
4e	Total program service expenses

Form 990 (2020)

Form 990 (2020) FEM ELECTRIC ASSOCIATION, INC. Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1		X
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2		X
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
_	Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
Ŭ	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes." complete Schedule D. Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10		Х
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X	10		
• • •	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
ч		11a	X	
h	Part VI Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total	114		
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		Х
	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total	110		
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c	Х	
Ь	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in	110		
<u>.</u>	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		Х
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	710		
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			_
140	Schedule D. Parts XI and XII	12a	Х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?	120		
_	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
-	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		Χ
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		Х
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		·X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X

Form 990 (2020) FEM ELECTRIC ASSOCIATION, INC. Part IV | Checklist of Required Schedules (continued)

	(continued)		1,,	T
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on		Yes	No
22	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			T
20	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	X	
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25 a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions, for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
	"Yes," complete Schedule L, Part IV	28a		X
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		X
С	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If			
	"Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			l
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			**
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			37
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			v
	Part V, line 1	34		X
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
00	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		_
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?	00		
07	If "Yes," complete Schedule R, Part V, line 2 Did the organization conduct more than 5% of its activities through an entity that is not a related organization	36		
37		0.7		Х
38	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	37		Λ
30	Note: All Form 990 filers are required to complete Schedule O	38	Х	
Par		30	43	-
	Check if Schedule O contains a response or note to any line in this Part V			
-	The state of the s		Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 21		, 03	.40
h.u	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b 0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c	X	
			225	

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Statements Regarding Other IRS Filings and Tax Compliance | continued Part V Yes No 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, 17 filed for the calendar year ending with or within the year covered by this return Χ b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? 2b Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) X 3a Did the organization have unrelated business gross income of \$1,000 or more during the year? X b If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O 3b 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a Χ financial account in a foreign country (such as a bank account, securities account, or other financial account)? 4a b If "Yes," enter the name of the foreign country See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5a b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? c If "Yes" to line 5a or 5b, did the organization file Form 8886-T? 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit X any contributions that were not tax deductible as charitable contributions? b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? Organizations that may receive deductible contributions under section 170(c). a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? 7a b If "Yes," did the organization notify the donor of the value of the goods or services provided? 7b c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? d If "Yes." indicate the number of Forms 8282 filed during the year e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? 7f If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? **7**g h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? 7h Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year? Sponsoring organizations maintaining donor advised funds. a Did the sponsoring organization make any taxable distributions under section 4966? 9a b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? 9b 10 Section 501(c)(7) organizations. Enter: a Initiation fees and capital contributions included on Part VIII, line 12 10a b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b Section 501(c)(12) organizations. Enter: 16445183. a Gross income from members or shareholders b Gross income from other sources (Do not net amounts due or paid to other sources against 153,740. amounts due or received from them.) 11b 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12a b If "Yes," enter the amount of tax-exempt interest received or accrued during the year Section 501(c)(29) qualified nonprofit health insurance issuers. a Is the organization licensed to issue qualified health plans in more than one state? 13a Note: See the instructions for additional information the organization must report on Schedule O. b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans 13b c Enter the amount of reserves on hand X 14a 14a Did the organization receive any payments for indoor tanning services during the tax year? b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O 14b Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? X If "Yes," see instructions and file Form 4720, Schedule N. Is the organization an educational institution subject to the section 4968 excise tax on net investment income? X If "Yes," complete Form 4720, Schedule O.

FEM ELECTRIC ASSOCIATION, INC. 46-0213171 Form 990 (2020) Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management Yes Nο 5 1a Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. 5 b Enter the number of voting members included on line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other Χ officer, director, trustee, or key employee? 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision X of officers, directors, trustees, or key employees to a management company or other person? Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 Did the organization become aware during the year of a significant diversion of the organization's assets? 5 5 Х Did the organization have members or stockholders? 6 6 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? Χ b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders. or persons other than the governing body? Χ Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: X 8a Χ **b** Each committee with authority to act on behalf of the governing body? 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the Χ organization's mailing address? If "Yes," provide the names and addresses on Schedule O Section B. Policies This Section B requests information about policies not required by the Internal Revenue Code.) No Yes Χ 10a Did the organization have local chapters, branches, or affiliates? 10a b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a b Describe in Schedule O the process, if any, used by the organization to review this Form 990. 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a X b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe X in Schedule O how this was done 12c X 13 Did the organization have a written whistleblower policy? 13 X Did the organization have a written document retention and destruction policy? 14 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? X a The organization's CEO, Executive Director, or top management official 15a **b** Other officers or key employees of the organization 15b If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a X taxable entity during the year? 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? 16h Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed 🕨 NONE Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. X Upon request Other (explain on Schedule O) Own website Another's website Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

State the name, address, and telephone number of the person who possesses the organization's books and records

57451-0468

Form 990 (2020)

SCOTT MOORE - (605)426-6891 PO BOX 468, IPSWICH, SD

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

 See instructions for the order in which to list the persons above.

Check this box if neither the organization n	1	orga T	iniza			nper	isate			/m	
(A)	(B)	(C) Position				(D)	(E)	(F)			
Name and title	Average		not c	heck	mare	than		Reportable	Reportable	Estimated	
	hours per week	offi	, unle cer ar	ss pe id a d	rson Irecto	is botl or/trus	n an tee)	compensation from	compensation from related	amount of other	
	(list any	ē						the	organizations	compensation from the	
	hours for	or director				-		organization	(W-2/1099-MISC)		
	related	ee or	stea			nsate		(W-2/1099-MISC)	(** =: *********************************	organization	
	organizations	trust	al tru)yee	эшис		,		and related	
	below	Individual trustee	Institutional trustee	<u>=</u>	Key employee	lest co	je je			organizations	
	line)	Indi	Insti	Officer	Key	Highest compensated employee	Former				
(1) SCOTT MOORE	41.00										
GENERAL MANAGER/CEO/CFO				X				137,711.	0.	124,732.	
(2) GARY BACHMAN	6.00										
PRESIDENT		X		X				9,640.	0.	0.	
(3) TOM THORPE	3.00										
VICE PRESIDENT		X		X.				8,415.	0.	0.	
(4) PAULA PETERSEN	2.00										
TREASURER		X		X				5,615.	0.	0.	
(5) LARRY BOWAR	2.00										
SECRETARY		X		Х				4,565.	0.	0.	
(6) ERIC ODENBACH	1.00										
ASSISTANT SEC/TREAS		X		Х				4,215.	0.	0.	
•											
		\Box									
		1									
							-				
		1									
	-										
			_			-	-				
					-						

(A) Name and title	(B) Average hours per week	box	not c , unle cer ar	Pos heck ss pe	more rson	than is botl	n an	(D) Reportable compensation from	(E) Reportable compensation from relate	on d	aı	(F) stimate mount other	of
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC		f orç ar	npensa rom th ganizat d relat anizati	ne tion ted
								2					
1b Subtotal c Total from continuation sheets to Part V	II, Section A		••••)	>	170,161. 0. 170,161.		0.		4,7	0.
d Total (add lines 1b and 1c)							o re		000 of reportable		12	4,7	32. 1
3 Did the organization list any former officer				•	-		_	·	•			Yes	No
line 1a? If "Yes," complete Schedule J for s For any individual listed on line 1a, is the se and related organizations greater than \$15	um of reportabl	е со	mpe	ensa	tion	and	oth	er compensation from th			3	Х	X
Did any person listed on line 1a receive or rendered to the organization? // "Yes." con	accrue compen	sati	on fr	om	any	unre	elate	ed organization or individ		005-1	5		Х
Section B. Independent Contractors 1 Complete this table for your five highest co										oensa	tion fro	om	
the organization. Report compensation for (A) Name and business		eare	ingir	ig w	ith C	or wi	unin	(B) Description of se		C	ompe	>) nsatio	n
K&H ELECTRIC, INC. PO BOX 656, LINTON, ND 58	3552						- 1	PLOWING/BORIN HING	IG/TRENC		27	1,1	42.
·													
Total number of independent contractors (i \$100,000 of compensation from the organi		ot lin	nited	to t	thos 1		ted	above) who received mo	re than			000 //	

1.0		Check if Schedule O contains	a raemanca a	r noto to any line	in this Part VIII			
		Check if Schedule O contains	a response o	r note to any line	(A) Total revenue	(B) Related or exempt function revenue	(C)	(D) Revenue excluded from tax under sections 512 - 514
S IN	1 a	Federated campaigns	1a					
ant	b	Membership dues	41					
0 0	С	Fundraising events						
ar A	d	Related organizations						
s, G	е	Government grants (contributions) 1e					
Contributions, Gifts, Grants and Other Similar Amounts	f	All other contributions, gifts, grants, a	nd					
but		similar amounts not included above	. If					
L O	g	Noncash contributions included in lines 1a-1f	1g \$					
Co	h	Total. Add lines 1a-1f		▶				
				Business Code				
မွ	2 a	SALE OF POWER		221000	16,110,715.	16,110,715.		
Program Service Revenue	b	COOP CAPITAL CREDITS		221000	832,876.	832,876.		
Senu	С	<u> </u>						
ran	d							
rog	е	10						
٥.	٠.	All other program service revenue			16,943,591.			
		Total. Add lines 2a-2f			10,943,391.			
	3	Investment income (including divi		1050	55,735.			55,735.
	,	other similar amounts) Income from investment of tax-ex		900	33,733.			33,733.
	4 5	Royalties	embr nong bir	oceeds				
	,	Hoyartes	(i) Real	(ii) Personal				
	6 a	Gross rents 6a		- ' -				
	b	Less: rental expenses 6b						
	c	Rental income or (loss) 6c						
	d	Not vental income as (local)						
	7 a) Securities	(ii) Other				
		assets other than inventory 7a		16,000.				
	b	Less: cost or other basis						
ne		and sales expenses 7b		-35,959.				
Revenue	С	Gain or (loss) 7c		51,959.				
	d	Net gain or (loss)			51,959.			51,959.
her	8 a	Gross income from fundraising events	(not					
Ott		including \$	of					
		contributions reported on line 1c).	4					
		Part IV, line 18						
		Less: direct expenses Net income or (loss) from fundrais		>				
		Gross income from gaming activit						
	Ja	Part IV, line 19						
	h	Less: direct expenses						
		Net income or (loss) from gaming		>				
		Gross sales of inventory, less retu						
		and allowances	1 1	242,301.				
	b	Less: cost of goods sold		264,555.				
	С	Net income or (loss) from sales of	inventory	▶	-22,254.	-23,535.	1,281.	
·				Business Code				
e out	11 a							
ane	b							
Miscellaneous Revenue	С							
Mis	a	All other revenue						
_		Total. Add lines 11a-11d		1200	17 020 021	16 020 056	1 001	107,694.
	12	Total revenue. See instructions			17,029,031.	16,920,056.	1,281.	101,034

Part IX | Statement of Functional Expenses Section 501(c) 3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A). Check if Schedule O contains a response or note to any line in this Part IX (C) Do not include amounts reported on lines 6b, Program service expenses Total expenses Fundraising Management and 7b, 8b, 9b, and 10b of Part VIII. general expenses expenses Grants and other assistance to domestic organizations 7,745. and domestic governments. See Part IV, line 21 Grants and other assistance to domestic individuals. See Part IV, line 22 3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 Benefits paid to or for members 664,496. Compensation of current officers, directors, trustees, and key employees 274,181. Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) 1,142,000. Other salaries and wages 7 Pension plan accruals and contributions (include 301,926. section 401(k) and 403(b) employer contributions) Other employee benefits 9 98,555. 10 Payroll taxes Fees for services (nonemployees): 11 a Management **b** Legal c Accounting d Lobbying Professional fundraising services. See Part IV, line 17 Investment management fees Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch O.) Advertising and promotion 12 13 Office expenses Information technology 14 15 Royalties Occupancy 16 17 Payments of travel or entertainment expenses 18 for any federal, state, or local public officials Conferences, conventions, and meetings 19 809,093. 20 Payments to affiliates 21 1,108,845. 22 Depreciation, depletion, and amortization 23 Insurance Other expenses, Itemize expenses not covered 24 above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.) INCOME TAXES 338. COST OF POWER 10,790,694. 1,059,053. ADMIN & GENERAL d DISTRIBUTION-MAINTENANC 554,208.

-700,081.

16,111,053.

e All other expenses

Check here

25 Total functional expenses. Add lines 1 through 24e Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.

if following SOP 98-2 (ASC 958-720)

Form 990 (2020)
Part X Balance Sheet

Par	t X	Balance Sheet			
		Check if Schedule O contains a response or note to any line in this Part X			
			(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing		1	
	2	Savings and temporary cash investments	2,456,205.	2	1,400,807
	3	Pledges and grants receivable, net		3	
	4	Accounts receivable, net	1,375,843.	4	993,872
	5	Loans and other receivables from any current or former officer, director,			
		trustee, key employee, creator or founder, substantial contributor, or 35%			
		controlled entity or family member of any of these persons		5	
	6	Loans and other receivables from other disqualified persons (as defined			
		under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6	
2	7	Notes and loans receivable, net	46,118.	7	40,418
Assets	8	Inventories for sale or use	578,974.	8	483,711
ă	9	Prepaid expenses and deferred charges	631,422.	9	500,571
	10 a	Land, buildings, and equipment: cost or other			
		basis. Complete Part VI of Schedule D 10a 37,456,117.			
	b	Less: accumulated depreciation 10b 10,266,170.	26,345,350.	10c	27,189,947
	11	Investments · publicly traded securities		11	
	12	Investments - other securities. See Part IV, line 11		12	
	13	Investments · program-related. See Part IV, line 11	9,916,388.	13	10,546,022
	14	Intangible assets		14	
	15	Other assets. See Part IV, line 11	7,673.	15	7,668
	16	Total assets. Add lines 1 through 15 (must equal line 33)	41,357,973.	16	41,163,016
	17	Accounts payable and accrued expenses	1,705,888.	17	1,374,362
	18	Grants payable		18	
	19	Deferred revenue		19	
	20	Tax-exempt bond liabilities		20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
co l	22	Loans and other payables to any current or former officer, director,			
Ite		trustee, key employee, creator or founder, substantial contributor, or 35%			
Liabilities		controlled entity or family member of any of these persons		22	
ت	23	Secured mortgages and notes payable to unrelated third parties	24,304,798.	23	23,349,244
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17-24). Complete Part X			
		of Schedule D	23,093.	25	35,503
_	26	Total liabilities. Add lines 17 through 25	26,033,779.	26	24,759,109
.		Organizations that follow FASB ASC 958, check here			
Ces		and complete lines 27, 28, 32, and 33.			
<u>a</u>	27	Net assets without donor restrictions		27	
29	28	Net assets with donor restrictions		28	
בַּ		Organizations that do not follow FASB ASC 958, check here			
Ξ		and complete lines 29 through 33.			
0 0	29	Capital stock or trust principal, or current funds	0.	29	0
sse	30	Paid-in or capital surplus, or land, building, or equipment fund	0.	30	0
Net Assets or Fund Balances	31	Retained earnings, endowment, accumulated income, or other funds	15,324,194.	31	16,403,907
Se	32	Total net assets or fund balances	15,324,194.	32	16,403,907
	33	Total liabilities and net assets/fund balances	41,357,973.	33	41,163,016

Form 990 (2020)

2

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consolidated basis, or both: X Separate basis

Consolidated basis

review, or compilation of its financial statements and selection of an independent accountant?

or audits, explain why on Schedule O and describe any steps taken to undergo such audits

If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit,

If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O. 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit

Act and OMB Circular A-133?

Both consolidated and separate basis

Form 990 (2020)

Χ

Χ

2c

3a

3h

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

►Go to www.irs.gov/Form990 for instructions and the latest information.

2020 Open to Public Inspection

Name of the organization

FEM ELECTRIC ASSOCIATION, INC.

Employer identification number 46-0213171

Pa	Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the						
	organization answered "Yes" on Form 990, Part IV, line	e 6.					
		(a) Donor advised funds	(b) Funds and other accounts				
1	Total number at end of year						
2	Aggregate value of contributions to (during year)						
3	Aggregate value of grants from (during year)						
4	Aggregate value at end of year						
5	Did the organization inform all donors and donor advisors in v		ed funds				
	are the organization's property, subject to the organization's	-					
6	Did the organization inform all grantees, donors, and donor ac						
•	for charitable purposes and not for the benefit of the donor or						
	impermissible private benefit?						
Pa	rt II Conservation Easements. Complete if the org						
1	Purpose(s) of conservation easements held by the organization	on (check all that apply).					
	Preservation of land for public use (for example, recreat		a historically important land area				
	Protection of natural habitat	Preservation of	a certified historic structure				
	Preservation of open space						
2	Complete lines 2a through 2d if the organization held a qualifi	ed conservation contribution in the form	of a conservation easement on the last				
	day of the tax year.		Held at the End of the Tax Year				
а	Total number of conservation easements		2a				
b	Total acreage restricted by conservation easements		2b				
С	Number of conservation easements on a certified historic stru	octure included in (a)	2c				
d	Number of conservation easements included in (c) acquired a	fter 7/25/06, and not on a historic structu	re				
	listed in the National Register		2d				
3	Number of conservation easements modified, transferred, rele		organization during the tax				
	year >						
4	Number of states where property subject to conservation eas	ement is located 🕨					
5	Does the organization have a written policy regarding the peri	odic monitoring, inspection, handling of					
	violations, and enforcement of the conservation easements it	holds?	Yes No				
6	Staff and volunteer hours devoted to monitoring, inspecting, h	nandling of violations, and enforcing cons	ervation easements during the year				
	▶						
7	Amount of expenses incurred in monitoring, inspecting, handle	ling of violations, and enforcing conservat	ion easements during the year				
	\$						
8	Does each conservation easement reported on line 2(d) above	e satisfy the requirements of section 170(h	n)(4)(B)(i)				
9	In Part XIII, describe how the organization reports conservation	n easements in its revenue and expense	statement and				
	balance sheet, and include, if applicable, the text of the footne	ote to the organization's financial stateme	nts that describes the				
D	organization's accounting for conservation easements.	Aut Historical Turner und Al	land Cincilandanata				
Pai	T III Organizations Maintaining Collections of		ner Similar Assets.				
	Complete if the organization answered "Yes" on Form						
1a	If the organization elected, as permitted under FASB ASC 958	•					
	of art, historical treasures, or other similar assets held for pub		'				
	service, provide in Part XIII the text of the footnote to its finan-						
b	If the organization elected, as permitted under FASB ASC 958						
	art, historical treasures, or other similar assets held for public	exhibition, education, or research in furth	erance of public service,				
	provide the following amounts relating to these items:						
	(i) Revenue included on Form 990, Part VIII, line 1						
2	If the organization received or held works of art, historical trea		gain, provide				
	the following amounts required to be reported under FASB AS	SC 958 relating to these items:	* .				
а			\$				
L	Assots included in Form 990 Part Y		· · · · · · · · · · · · · · · · · · ·				

Pa	rt III Organizations Maintaining Co	ollections of Art, His	torical Treasures,	, or Other	Similar As	sets (continued)		
3	Using the organization's acquisition, accession	n, and other records, chec	k any of the following t	hat make si	gnificant use of	its		
	collection items (check all that apply):							
а	Public exhibition	d	Loan or exchange pro	ogram				
	b Scholarly research e Other							
c								
4		llections and explain how t	hey further the organiz	ation's ever	nt nurnose in	Part XIII		
5								
5	to be sold to raise funds rather than to be mai					Yes No		
Pai	t IV Escrow and Custodial Arrang							
	reported an amount on Form 990, Part		e organization anowork	Ju 100 011	1 01111 000, 1 01			
1a	Is the organization an agent, trustee, custodia	in or other intermediary for	contributions or other	assets not in	ncluded			
	on Form 990, Part X?					Yes No		
b	If "Yes," explain the arrangement in Part XIII a							
~						Amount		
С	Beginning balance				1c			
	Additions during the year							
u	Distributions during the year							
£	Ending balance							
2a	Did the organization include an amount on Fo					Yes No		
	If "Yes," explain the arrangement in Part XIII.				.y :	Tes		
Pai					n			
						ack (e) Four years back		
10	Beginning of year balance		nor year (c) two	yours back	d Three years t	den Elioui cars back		
1a								
b	Contributions							
С	Net investment earnings, gains, and losses							
d	Grants or scholarships							
е	Other expenditures for facilities							
	and programs							
f	Administrative expenses							
g	End of year balance							
2	Provide the estimated percentage of the curre	ent year end balance (line 1	g, column (a)) held as:					
а	Board designated or quasi-endowment	%						
b	Permanent endowment >	%						
С	Term endowment >	6						
	The percentages on lines 2a, 2b, and 2c shou	ld equal 100%.						
За	Are there endowment funds not in the posses	sion of the organization tha	at are held and adminis	stered for the	organization			
	by:					Yes No		
	(i) Unrelated organizations					3a(i)		
	(ii) Related organizations					3a(ii)		
b	If "Yes" on line 3a(ii), are the related organizat					3b		
4	Describe in Part XIII the intended uses of the	organization's endowment	funds.					
Pai	t VI Land, Buildings, and Equipme	ent.						
	Complete if the organization answered	"Yes" on Form 990, Part I	V, line 11a. See Form 9	90, Part X, I	ine 10.			
	Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	1 ' '	cumulated reciation	(d) Book value		
1a	Land	64,000.	2,674			66,674.		
b	Buildings		3,445,845		27,276.	2,918,569.		
c	Leasehold improvements							
d	Equipment		33,943,598	. 9.7	38,894.	24,204,704.		
e	Other				,			
	. Add lines 1a through 1e. (Column (d) must eq		nn (R) ling too i		b	27,189,947.		
	mioo ia anough io polumni di must ed	Mail Juli 330, Fall A. COlul	THE TOTAL PROPERTY.			,		

Part VII Investments - Other Securities. Complete if the organization answered "Yes"	on Form 990 Part IV line 1	11h Son Form 000 Part V line 12	
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end	-of-vear market value
	(2) 20011 14.13	(4)	or your mainter talled
(a) Object to be let a server to			
(2) Closely held equity interests (3) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)			
Part VIII Investments - Program Related.	E 000 B 111 F 1	4 0 5 000 5 14 15 40	
Complete if the organization answered "Yes" (a) Description of investment	on Form 990, Part IV, line 1 (b) Book value	(c) Method of valuation: Cost or end	of year market value
ACTIVITIES CHITTO			-or-year market value
(1) MEMBERSHIPS	4,300.	COST	
(2) EAST RIVER ELECTRIC POWER	0 567 000	COCH	
(3) COOPERATIVE	8,567,229.	COST	
(4) RURAL ELECTRIC SUPPLY	101.051		
(5) COOPERATIVE	104,864.	COST	
(6) NATIONAL RURAL UTILITIES			
(7) COOPERATIVE FINANCE			
(8) CORPORATION	1,016,180.	COST	
(9)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)	10,546,022.		
Part IX Other Assets.			
Complete if the organization answered "Yes" of	on Form 990, Part IV, line 1	1d. See Form 990, Part X, line 15.	
(a) (Description		(b) Book value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line Part X Other Liabilities.	15.)		
Complete if the organization answered "Yes" of	on Form 990 Part IV line 1	1e or 11f See Form 990 Part X line 25	
1. (a) Description of liability	3 000,1 with, 1110 1	25	(b) Book value
(1) Federal income taxes			7-7-2-11 (10100)
2 CUSTOMER DEPOSITS			9,619.

 1.
 (a) Description of liability
 (b) Book value

 (1) Federal income taxes
 9,619.

 (2) CUSTOMER DEPOSITS
 9,619.

 (3) DEFERRED CREDITS
 25,884.

 (4)
 (5)

 (6)
 (7)

 (8)
 (9)

 Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)
 35,503.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

	edule D [Form 990] 2020 FEM ELECTRIC ASSOCIATION, I				0213171 Page
Pa	rt XI Reconciliation of Revenue per Audited Financial Statemen	its With	Revenue per Re	eturn.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.				
1	Total revenue, gains, and other support per audited financial statements		,,,	1	17,028,693.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	J , , , , , , , , , , , , , , , , , , ,				
b	Donated services and use of facilities	2b			
С	Recoveries of prior year grants	2c			
d	_ , _ , _ , _ , _ , _ , _ , _ , _ , _ ,	2d	-338.]	
е	Add lines 2a through 2d			2e	-338.
3	Subtract line 2e from line 1			3	17,029,031.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b			
С	Add lines 4a and 4b			4c	0.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)			5	17,029,031.
Pa	rt XII Reconciliation of Expenses per Audited Financial Stateme	nts With	Expenses per F	Retur	n.
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.				
1	Total expenses and losses per audited financial statements			1	15,446,219.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
а	Donated services and use of facilities	2a			
b	Prior year adjustments	2b			
С	Other losses	2c			
d		2d			
e	Add lines 2a through 2d			2e	0.
3	Subtract line 2e from line 1			3	15,446,219.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
	Other (Describe in Part XIII.)	4b	664,834.		
	Add lines 4a and 4b			4c	664,834.
	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)			5	16,111,053.
Pa	t XIII Supplemental Information.				
Prov	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV	/. lines 1b	and 2b: Part V. line 4	: Part :	X. line 2: Part XI
	2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additi			, ,	, 2, . a
	za ana 15, ana 1 art tili, ililoo za ana 15171100 bompioto ano part to provide any additi	0.1411110111	iction.		
PAF	RT X, LINE 2:				
гні	ASSOCIATION BELIEVES IT HAS APPROPRIATE SU	JPPORT	FOR ANY T	AX :	POSITIONS
ГАІ	EN AFFECTING ITS ANNUAL FILING REQUIREMENTS	S. ANI	AS SUCH.	DOE	S NOT HAVE
		,			
N.	UNCERTAIN TAX POSITIONS THAT ARE MATERIAL	TO TH	HE FINANCIA	L S'	PATEMENTS.
гні	ASSOCIATION WOULD RECOGNIZE FUTURE ACCRUE	O INTE	EREST AND P	ENA:	LTIES
REI	ATED TO UNRECOGNIZED TAX BENEFITS IN INCOM	E TAX	EXPENSE IF	SU	CH
	EREST AND PENALTIES ARE INCURRED.				
T 1.1	THEST AND TEMALITES AND INCURRED.				

PART XII, LINE 4B - OTHER ADJUSTMENTS:

PART XI, LINE 2D - OTHER ADJUSTMENTS:

-338.

INCOME TAX

Schedule D (Form 990) 2020 FEM ELECTRIC ASSOCIATION, INC. Part XIII Supplemental Information (continued)	46-0213171 Page 5
ALLOCATION OF 2020 MARGINS TO MEMBERS IN 2021	664,496.
INCOME TAX	338.
TOTAL TO SCHEDULE D, PART XII, LINE 4B	664,834.
2-2-1	
,	
	·

Schedule D (Form 990) FEM ELECTRIC ASSOCIATION, INC. 46-0213171 Page 5 Part XIII Supplemental Information (continued)

Part VIII Investments - Program Related. See Form 990, Part X, line 13.		
(a) Description of investment type	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
NATIONAL RURAL TELECOMMUNICATIONS		
COOPERATIVE	209,047.	COST
OTHER COOPERATIVES	37,618.	COST
FEDERATED RURAL ELECTRIC INSURANCE	85,184.	COST
RURAL ELECTRIC ECONOMIC DEVELOPMENT, INC.	46,000.	COST
OTHER INV-FEDERAL EC DEV LOANS	475,500.	COST
OTHER INV-NISC	100.	COST

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ► Attach to Form 990.

Open to Public Inspection

OMB No. 1545-0047

Name of the organization

Department of the Treasury

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

FEM ELECTRIC ASSOCIATION, INC.

Employer identification number 46-0213171

Pa	art I Questions Regarding Compensation			
		7,	Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee Written employment contract			
	Independent compensation consultant X Compensation survey or study			
	Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		X
	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b		X
	Participate in or receive payment from an equity-based compensation arrangement?	4c		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		
b	Any related organization?	5b		
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
а	The organization?	6a		
b	Any related organization?	6b		
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			
	not described on lines 5 and 6? If "Yes," describe in Part III	7		
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Regulations section 53.4958-6(c)?

Schedule J (Form 990) 2020

Schedule J Form 990 2020

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed. Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W-2	W-2 and/or 1099-MIS	and/or 1099-MISC compensation	(C) Retirement and	aldexation (d)	(E) Total of columns	(E) Compensation
		(i) Base	(ii) Bonus &	(iii) Other	other deferred		(D)·(I)(B)	
(A) Name and Title		compensation	incentive	reportable compensation	compensation			reported as deferred on prior Form 990
(1) SCOTT MOORE	8	137,711.	0.	0.	90,122.	34,611.	262,444.	0.
GENERAL MANAGER/CEO/CFO	Ξ	0	0.	0.	0.	0.	0	0
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Schedule J (Form 990) 2020

Schedule J (Form 990) 2020

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information. Part III Supplemental Information

PART II COLUMN C INCLUDES \$84,235 OF CHANGE IN ACTUARIAL BENEFITS FOR	MR. MOORE'S DEFINED BENEFIT PLAN. ACTUAL CONTRIBUTIONS TO THIS PLAN BY	THE COOPERATIVE WERE \$27,187.													Schedule J (Form 990) 2020
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SCHEDULE O

Internal Revenue Service

(Form 990 or 990-EZ)

Department of the Treasury

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.
Go to www.irs.gov/Form990 for the latest information.

2020
Open to Public Inspection

Name of the organization

FEM ELECTRIC ASSOCIATION INC.

Employer identification number 46-0213171

Schedule O (Form 990 or 990-EZ) 2020

FEM ELECTRIC ASSOCIATION, INC. 46-02131/1
FORM 990, PART VI, SECTION A, LINE 6:
EACH MEMBER HOLDS ONE MEMBERSHIP AND HAS ONE VOTE.
FORM 990, PART VI, SECTION A, LINE 7A:
A NOMINATION COMMITTEE IS FORMED FROM THE MEMBERSHIPS IN THE DISTRICT(S) OF
THE BOARD MEMBER BEING ELECTED. THAT COMMITTEE IS RESPONSIBLE FOR NOMINEES
TO BE PLACED ON THE BALLOT. AN ELECTION IS HELD AT THE ANNUAL MEETING AND
EACH MEMBERSHIP HAS ONE VOTE IN THE ELECTION OF THE BOARD MEMBERS.
FORM 990, PART VI, SECTION A, LINE 7B:
CHANGES TO BY-LAWS MUST BE APPROVED BY MEMBERS. EACH MEMBERSHIP HAS ONE
VOTE WITH THE SAME VOTING RIGHTS.
FORM 990, PART VI, SECTION A, LINE 8B:
THE COOPERATIVE DOES NOT HAVE COMMITTEES WITH BROAD AUTHORITY TO ACT ON
BEHALF OF THE GOVERNING BODY.
FORM 990, PART VI, SECTION B, LINE 11B:
THE GENERAL MANAGER/CEO WILL REVIEW THE FORM 990 BEFORE IT IS SUBMITTED TO
THE IRS. THE FORM 990 IS PROVIDED TO THE BOARD OF DIRECTORS AT A BOARD
MEETING HELD PRIOR TO THE FILING OF THE 990.
FORM 990, PART VI, SECTION B, LINE 12C:
EACH DIRECTOR WILL DISCLOSE IN WRITING TO THE BOARD OF DIRECTORS AT THE
NEXT SCHEDULED BOARD MEETING ANY CONFLICT OF INTEREST, AS OUTLINED IN THE
POLICY, AS THEY EXIST OR WHEN THEY MAY BE INVOLVED IN THE FUTURE. THE

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Employer identification number 46-0213171

BOARD OF DIRECTORS MONITORS CONFLICTS AND IS OVERSEEN BY THE ASSOCIATION'S

ATTORNEY.

FORM 990, PART VI, SECTION B, LINE 15A:

THE SDREA ANNUAL WAGE AND SALARY STUDY IS USED AS A BENCHMARK FOR WAGES FOR ALL EMPLOYEES. THE BOARD USES THE SDREA WAGE AND SALARY SURVEY RESULTS. IT IS REVIEWED IN EXECUTIVE SESSION AND DECIDED ON BY THE BOARD. THIS PROCESS WILL BE UNDERTAKEN ANNUALLY.

FORM 990, PART VI, SECTION C, LINE 19:

ALL DOCUMENTS ARE AVAILABLE TO THE PUBLIC UPON REQUEST. AN ANNUAL REPORT ON FINANCIAL STATEMENTS IS GIVEN TO THE MEMBERS ANNUALLY.

FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:

RETIREMENT OF CAPITAL CREDITS -502,761.

ALLOCATION OF 2020 MARGINS TO MEMBERS IN 2021 664,496.

TOTAL TO FORM 990, PART XI, LINE 9 161,735.

FORM 990, PART VI, SECTION B, LINE 16B

THE ORGANIZATION HAS NOT ADOPTED A WRITTEN POLICY HOWEVER, THE RURAL

DEVELOPMENT UTILITITES PROGRAM LIMITS THE AMOUNT OF INCOME THAT CAN BE

MADE FROM NONOPERATING VENTURES. OVER 85% OF GROSS REVENUES NEED TO

COME FROM COOPERATIVE MEMBERSHIPS.

FORM 990, PART VII, COLUMN F, OTHER COMPENSATION:

OR DECREASE IN THE ACTUARIAL VALUE OF THE DEFINED BENEFIT PLAN FOR THE GENERAL MANAGER/CEO. THE CURRENT YEAR INCREASE OR DECREASE DOES NOT

FEM ELECTRIC ASSOCIATION, INC.	46-0213171
REPRESENT CURRENT YEAR CONTRIBUTIONS TO THE PLAN. RATHER,	IT IS AN
ESTIMATE OF THE INCREASE OR DECREASE IN THE ACTUARIAL VALUE	JE OF THE PLAN
AS CALCULATED BY THE PLAN ADMINISTRATOR.	
FORM 990, PART IX, LINE 24E STATEMENT OF FUNCTIONAL EXPENS	SES:
THE LABOR, PENSION AND PAYROLL TAXES REPORTED ON LINES 6-1	0 ARE
INCLUDED IN DISTRIBUTION EXPENSE, ADMINISTRATIVE & GENERAL	EXPENSE AND
CUSTOMER EXPENSE. THEREFORE, LABOR, PENSION AND PAYROLL TA	XES ARE SHOWN
AS A REDUCTION TO OTHER EXPENSES ON LINE 24E.	
FORM 990, PART IX, LINE 4, BENEFITS PAID TO OR FOR MEMBERS	:
THE COOPERATIVE HAS INTERPRETED THE INSTRUCTIONS TO PART I	X, LINE 4, TO
MEAN PATRONAGE CAPITAL ALLOCATED FOR THE YEAR, RATHER THAN	PATRONAGE
CAPITAL RETIRED. THIS IS CONSISTENT WITH THE BY-LAWS OF TH	E
COOPERATIVE.	
	<u> </u>

UNRELATED BUSINESS INCOME

CARRYOVER DATA TO 2021

Name FEM EI	LECTRIC ASSOCIATION, INC.	Employer Identific 46-0213	ation Number 1 7 1
	nation provided with this return, the following are possible carryover amounts to next year.		
FEDERAL PO	OST-2017 NET OPERATING LOSS - ELECTRICAL CONT	RACTIN	11,926.
FEDERAL NE	ET POSITIVE ACE ADJUSTMENT		539.
FEDERAL CO	ONTRIBUTION - 50% CASH		31,118.
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Form **8868**

(Rev. January 2020)

Application for Automatic Extension of Time To File an Exempt Organization Return

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service File a separate application for each return.

Go to www.irs.gov/Form8868 for the latest information.

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.

Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits. Automatic 6-Month Extension of Time. Only submit original (no copies needed). All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Type or Name of exempt organization or other filer, see instructions. Taxpayer identification number (TIN) print FEM ELECTRIC ASSOCIATION, INC. 46-0213171 File by the Number, street, and room or suite no. If a P.O. box, see instructions. due date for filing your P.O. BOX 468 return. See City, town or post office, state, and ZIP code. For a foreign address, see instructions. instructions IPSWICH, SD 57451-0468 Enter the Return Code for the return that this application is for (file a separate application for each return) 0 1 Return Application Return Application Is For Code Is For Code Form 990 or Form 990-EZ 01 Form 990-T (corporation) 07 Form 990-BL Form 1041-A 08 Form 4720 (other than individual) Form 4720 (individual) 03 09 Form 990-PF Form 5227 10 Form 990-T (sec. 401(a) or 408(a) trust) 05 Form 6069 11 Form 8870 Form 990-T (trust other than above) 06 12 SCOTT MOORE The books are in the care of ► PO BOX 468 - IPSWICH, SD 57451-0468 Telephone No. ▶ (605)426-6891 Fax No. If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this box | If it is for part of the group, check this box | and attach a list with the names and TINs of all members the extension is for NOVEMBER 15, 2021, to file the exempt organization return for I request an automatic 6-month extension of time until the organization named above. The extension is for the organization's return for: X calendar year 2020 or tax year beginning ____, and ending If the tax year entered in line 1 is for less than 12 months, check reason: Initial return Change in accounting period 3a If this application is for Forms 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions. \$ b If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and 0. estimated tax payments made. Include any prior year overpayment allowed as a credit. \$ 3h Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. 3c \$ Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.

.HA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 8868 (Rev. 1-2020)